

# **MTFP 2023-26**

## **Overview and Scrutiny Committee**

03 November 2022

**Revenue and Capital Budget**  
**Chief Executive**  
**Resources and Assets**



57



**WOKINGHAM**  
BOROUGH COUNCIL

# Agenda

- Actions from previous Overview & Scrutiny meeting
- Context
- Chief Executive – Revenue
- Chief Executive – Capital
- 58 Resources and Assets – Revenue
- Resources and Assets – Capital
- Organisational Foundation Projects



# Actions from previous Overview & Scrutiny meeting

1. Current spend for agency & consultancy; is currently being collated for presentation at HR Cttee
2. Assumed Govt Grants (NHB, Retained Business Rate, Public Health grant etc);
  - New Homes Bonus £ 4.765m
  - Social Care Grant £ 3.140m
  - Retained Business Rates £16.901m
  - Public Health £ 5.690m

59



**WOKINGHAM**  
BOROUGH COUNCIL

# Challenges

- Utilities inflation
- Construction inflation
- General inflation
- Adult social care reforms
- Local government finance settlement
- New homes bonus
- Impact of minimum wage increases
- 8 Capital funding – cutting our cloth (CIL, MRP, inflation, existing gap)
- DSG – safety valve
- New burdens – e.g. Children's Services
- Refugees
- Unaccompanied asylum-seeking children (UASC)



# Chief Executive Revenue



## Revenue Summary

	2022/23 £'000
<b>Chief Executive - Total Budget</b>	
Expenditure	12,920
Income	(1,002)
<b>Total Net</b>	<b>11,918</b>

	2023/24 £'000	2024/25 £'000	2025/26 £'000
<b>Chief Executive - Revenue</b>			
Savings	(402)	(402)	(402)
Growth	70	70	70
<b>Total Net Growth (cumulative)</b>	<b>(332)</b>	<b>(332)</b>	<b>(332)</b>
Special Items - one off	1,407	404	0



## Revenue Bids – Savings

	2023/24	2024/25	2025/26	Business Case Reference	Lead Member
Chief Executive - Savings	£'000	£'000	£'000		
Reduce number of Borough News editions from 3 to 1	(30)	(30)	(30)		Clive Jones - Council Leader
Reduced provision of mobile phones	(56)	(56)	(56)	CE.R1	Sarah Kerr - Climate Emergency and Residents Services
Effective use of Council owned Community spaces	(150)	(150)	(150)	CE.R2	Sarah Kerr - Climate Emergency and Residents Services
Removal of two apprenticeship posts	(52)	(52)	(52)	CE.R3	Sarah Kerr - Climate Emergency and Residents Services
Income as a result of advertising in libraries	(10)	(10)	(10)		Sarah Kerr - Climate Emergency and Residents Services
Removal of telephone lines when teams telephony is live	(70)	(70)	(70)	CE.R4	Sarah Kerr - Climate Emergency and Residents Services
Reduction in cloud server spend	(34)	(34)	(34)		Sarah Kerr - Climate Emergency and Residents Services
<b>Total Savings (cumulative)</b>	<b>(402)</b>	<b>(402)</b>	<b>(402)</b>		



**WOKINGHAM**  
BOROUGH COUNCIL



## Revenue Bids - Growth

	2023/24	2024/25	2025/26	Business Case Reference	Lead Member
Chief Executive - Growth	£'000	£'000	£'000		
Budget required to deliver sustainable organisational change	0	860	860	CE.R5	Clive Jones - Council Leader
New Website	70	70	70	CE.R6	Sarah Kerr - Climate Emergency and Residents Services
<b>Total Growth (cumulative)</b>	<b>70</b>	<b>70</b>	<b>70</b>		



**WOKINGHAM**  
BOROUGH COUNCIL



## Revenue Bids – Special Items

	2023/24	2024/25	2025/26	Business Case Reference	Lead Member
Chief Executive - Special Items	£'000	£'000	£'000		
Budget required to deliver sustainable organisational change	1,200	300	0	CE.R7	Clive Jones - Council Leader
Implementation of new HR Target Operating Model	44	0	0		Rachel Bishop-Firth - Equalities, Inclusion & Fighting Poverty
Equality & Tackling Poverty Community Engagement	115	0	0	CE.R8	Rachel Bishop-Firth - Equalities, Inclusion & Fighting Poverty
Easy Read document review by Caring, Listening and Supporting Partnership	15	0	0		Rachel Bishop-Firth - Equalities, Inclusion & Fighting Poverty
Inclusion Officer	20	52	0	CE.R9	Rachel Bishop-Firth - Equalities, Inclusion & Fighting Poverty
Customer Experience Improvement Team	0	52	0	CE.R10	Sarah Kerr - Climate Emergency and Residents Services
Govmetric tool to measure and track customer satisfaction	13	0	0		Sarah Kerr - Climate Emergency and Residents Services
<b>Total Special Items</b>	<b>1,407</b>	<b>404</b>	<b>0</b>		



**WOKINGHAM**  
BOROUGH COUNCIL



# Chief Executive Capital



**WOKINGHAM**  
BOROUGH COUNCIL

# Capital Summary – Page 1

**\*\*Please note reprofiling budget was approved under 22/23 MTFP**

Chief Executive - Capital	Year 1 2023/24			Year 2 2024/25			Year 3 2025/26				
Project Name	MTFP / New Bids	Reprofiled from Current Year 2022/23	Total	MTFP / New Bids	Reprofiled from Current Year 2022/23	Total	MTFP	Reprofiled from Current Year 2022/23	Total	O&S Bid Ref	Lead Member
	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000		
IT - Microsoft E5	808	0	808	890	0	890	890	0	890	CE.1	Sarah Kerr
IT - Applications (includes new bid)	675	0	675	100	0	100	0	0	0	CE.2	
IT - Hardware	400	0	400	200	0	200	0	0	0	CE.3	
IT - Infrastructure	330	0	330	350	0	350	0	0	0	CE.4	
IT - Maintenance & Enhancement	150	0	150	300	0	300	300	0	300	CE.5	
IT - Security	130	0	130	0	0	0	0	0	0	CE.6	
Digital Tools- Replace Website	100	0	100	0	0	0	0	0	0	CE.7	
	2,593	0	2,593	1,840	0	1,840	1,190	0	1,190		



**WOKINGHAM**  
BOROUGH COUNCIL

# Resources and Assets Revenue

89



**WOKINGHAM**  
BOROUGH COUNCIL

## Revenue Summary

	2022/23 £'000
<b>Resources and Assets - Total Budget</b>	
Expenditure	36,501
Income	(31,232)
<b>Total Net</b>	<b>5,268</b>

	2023/24 £'000	2024/25 £'000	2025/26 £'000
<b>Resources and Assets - Revenue</b>			
Savings	(1,296)	(1,542)	(2,072)
Growth	787	787	787
<b>Total Net Growth (cumulative)</b>	<b>(509)</b>	<b>(755)</b>	<b>(1,285)</b>
Special Items - one off	370	130	0



**WOKINGHAM**  
BOROUGH COUNCIL

# Revenue Bids - Savings

Resources and Assets - Savings	2023/24 £'000	2024/25 £'000	2025/26 £'000	Business Case Reference	Lead Member
Income generation from Solar Farms	0	0	(500)	RA.R1	Clive Jones - Council Leader
Rationalisation process of Corporate Accommodation	(180)	(180)	(180)	RA.R2	Clive Jones - Council Leader
3G Pitch Maiden Erlegh	(15)	(15)	(15)		Ian Shenton - Environment, Sport and Leisure
Car Parking Fees Cantley Park	0	(116)	(116)	RA.R3	Ian Shenton - Environment, Sport and Leisure
Benefit reslisation from Commercial activities	(150)	(230)	(230)	RA.R4	Imogen Shepherd-DuBey - Finance
Contracts and Commissioning reviews	(150)	(150)	(150)	RA.R5	Imogen Shepherd-DuBey - Finance
Early payment programme	(45)	(45)	(45)		Imogen Shepherd-DuBey - Finance
Paperless democratic meetings	(11)	(11)	(11)		Imogen Shepherd-DuBey - Finance
Increased income from collection improvements(Collection Fund)	(300)	(300)	(300)	RA.R6	Imogen Shepherd-DuBey - Finance
Business Support Efficiency Programme	(30)	(30)	(30)		Imogen Shepherd-DuBey - Finance
Treasury Management Review	(250)	(250)	(250)	RA.R7	Imogen Shepherd-DuBey - Finance
Reduced costs of external audit - due to improved quality assurance	0	0	(30)		Imogen Shepherd-DuBey - Finance
Revenue and Benefits automation	(50)	(100)	(100)	RA.R8	Imogen Shepherd-DuBey - Finance
Penalty charges - Non provision of information Council Tax/benefits	(25)	(25)	(25)		Imogen Shepherd-DuBey - Finance
Increased court costs - council tax and business rates	(90)	(90)	(90)	RA.R9	Imogen Shepherd-DuBey - Finance
<b>Total Savings (cumulative)</b>	<b>(1,296)</b>	<b>(1,542)</b>	<b>(1,572)</b>		



**WOKINGHAM**  
BOROUGH COUNCIL

## Revenue Bids - Growth

Resources and Assets - Growth	2023/24 £'000	2024/25 £'000	2025/26 £'000	Business Case Reference	Lead Member
Carnival Hub Estates Management	50	50	50	RA.R10	Clive Jones - Council Leader
Salary funding pressure from cost of abortive feasibility works	150	150	150	RA.R11	Clive Jones - Council Leader
Sport and Leisure income generation	150	150	150	RA.R12	Ian Shenton - Environment, Sport and Leisure
Increased demand/support through Council Tax Relief Scheme (cost of living pressures)	100	100	100	RA.R13	Imogen Shepherd-DuBey - Finance
Insurance Premiums(value of asset portfolio)	150	150	150	RA.R14	Imogen Shepherd-DuBey - Finance
Payment system	16	16	16		Imogen Shepherd-DuBey - Finance
Governance Salaries	93	93	93	RA.R15	Imogen Shepherd-DuBey - Finance
Legal Services	78	78	78	RA.R16	Imogen Shepherd-DuBey - Finance
<b>Total Growth (cumulative)</b>	<b>437</b>	<b>437</b>	<b>437</b>		



**WOKINGHAM**  
BOROUGH COUNCIL



## Revenue Bids – Special Items



Resources and Assets - Special Items	2023/24 £'000	2024/25 £'000	2025/26 £'000	Business Case Reference	Lead Member
Investment & Estates property pressures from depressed market	200	100	0	RA.R17	Clive Jones - Council Leader
St Celas school not opening	100	0	0	RA.R18	Clive Jones - Council Leader
One off growth to support leisure income recovery	70	30	0	RA.R19	Ian Shenton - Environment, Sport and Leisure
<b>Total Special Items</b>	<b>300</b>	<b>100</b>	<b>0</b>		



# Resources and Assets Capital



**WOKINGHAM**  
BOROUGH COUNCIL

## Capital Summary – Changes since 3<sup>rd</sup> October

R&A 3 Year Programme presented to O&S on 3<sup>rd</sup> Oct was £115m Yr 1, £18m Yr 2 and £15m Yr 3

Changes since include;

- New Pool at Arborfield – reprofiled back 2 years to 25/26 + 26/27
- Boiler / hotwater replacement at Shute End – bid removed (£0.1m)

74



**WOKINGHAM**  
BOROUGH COUNCIL

# Capital Summary – Page 1

**\*\*Please note reprofiling budget was approved under 22/23 MTFP**

Resources & Assets - Capital	Year 1 2023/24			Year 2 2024/25			Year 3 2025/26				
Project Name	MTFP / New Bids  £,000	Reprofiled from Current Year 2022/23 £,000	Total  £,000	MTFP / New Bids  £,000	Reprofiled from Current Year 2022/23 £,000	Total  £,000	MTFP / New Bids  £,000	Reprofiled from Current Year 2022/23 £,000	Total  £,000	O&S Bid Ref	Lead Member
Community Investment	26,500	67,000	93,500	0	0	0	0	0	0	RA.C1	Stephen Conway
Renewable Energy Infrastructure projects	0	7,500	7,500	0	1,500	1,500	0	4,985	4,985	RA.C2	Sarah Kerr
WBC (Holdings) Ltd Loan (Note 1)	6,000	0	6,000	6,000	0	6,000	6,000	0	6,000		Stephen Conway
Energy Reduction Projects	1,750	625	2,375	1,750	625	2,375	1,750	0	1,750	RA.C3	Sarah Kerr
Capital Construction Inflation Costs (Note 2)	2,000	0	2,000	0	0	0	0	0	0		Imogen Shepherd-DuBey
Central Contingency (Note 3)	1,500	0	1,500	1,500	0	1,500	1,500	0	1,500		
Property Maintenance and Compliance (Note 4)	350	0	350	350	0	350	350	0	350		
Leisure Centre Refurbishments / upgrades	100	0	100	100	0	100	100	0	100	RA.C4	Ian Shenton
Commercial Portfolio - Improvement to WBC Commercial Properties	100	0	100	0	0	0	100	0	100	RA.C5	Imogen Shepherd-DuBey
New Pool at Arborfield	0	0	0	0	0	0	1,000	0	1,000	RA.C6	Ian Shenton
	38,300	75,125	113,425	9,700	2,125	11,825	10,800	4,985	15,785		

# Capital Summary – Resources and Assets

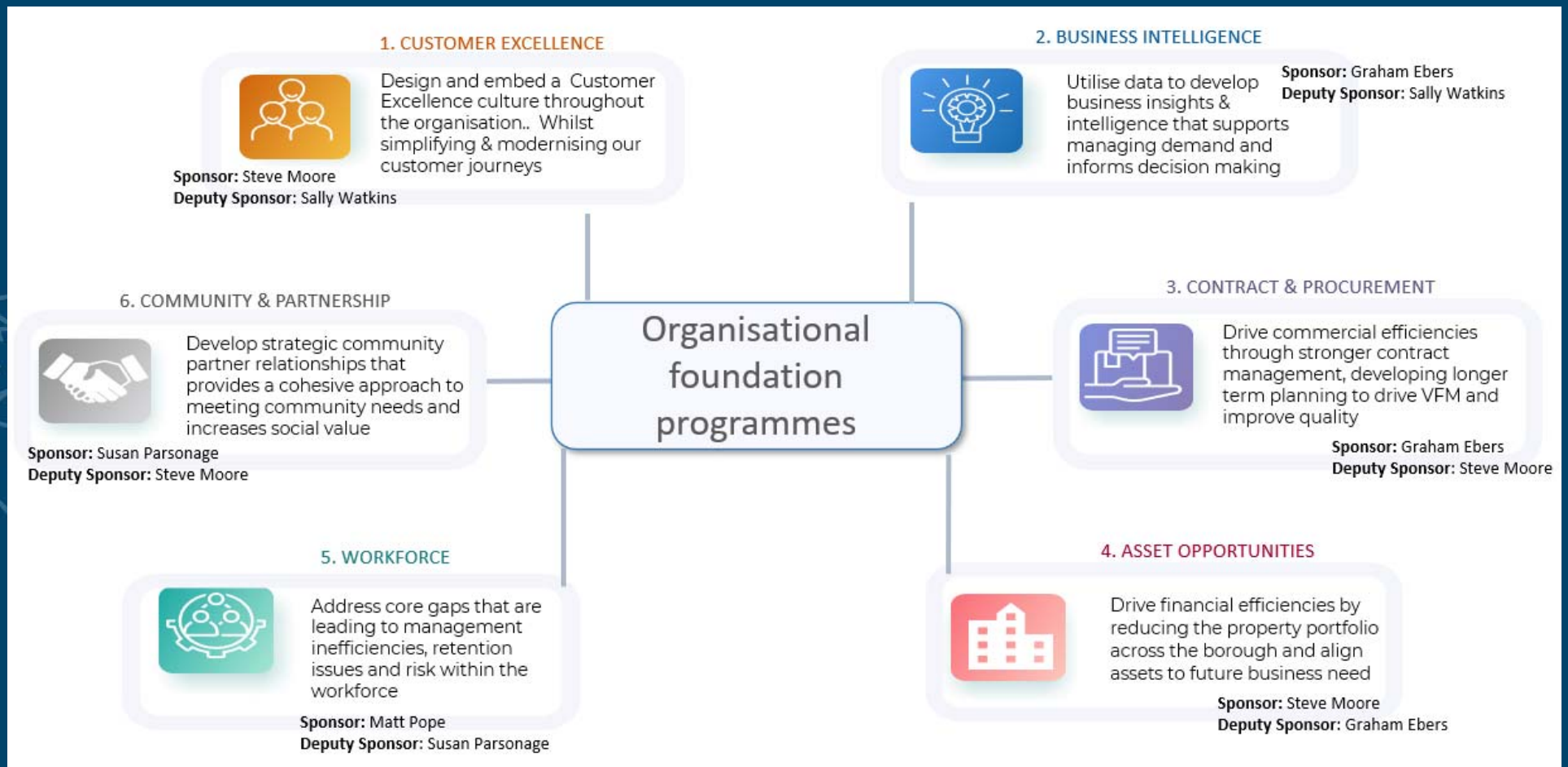
Note	Project Name	Explanation as to why bid not presented
1	WBC (Holdings) Ltd Loan	These are loans from the Council to our subsidiary companies to support capital investment in housing projects. Loans are subject to individual business cases from the companies.
2	Capital Construction Inflation Costs	Budget to cover additional inflationary costs for labour and materials of large construction projects
3	Central Contingency	Contingency budget to support capital project requests required during the financial year. Allocation of the contingency budget is subject to a business case
4	Property Maintenance and Compliance	Rolling programme to meet annual planned maintenance on Council properties (non schools) (e.g. heating and mechanical works, etc).



# Organisational Foundation Projects



**WOKINGHAM**  
BOROUGH COUNCIL





<b>Organisational Foundation Programme savings 3 Year Plan</b>	<b>2023/24 £000</b>	<b>2024/25 £000</b>	<b>2025/26 £000</b>
Customer Excellence	200	513	513
Contracts & Procurement	500	1,000	1,500
Workforce	1,300	1,300	1,300
Asset Opportunities	0	470	940
Community & Partnerships	0	0	0
Business Intelligence	0	0	0
<b>TOTAL</b>	<b>2,000</b>	<b>3,283</b>	<b>4,253</b>



This page is intentionally left blank